

An aerial photograph of a tropical beach. In the foreground, a person is bungee jumping over the ocean. The person is wearing a blue t-shirt, shorts, and sneakers, and is suspended in mid-air with arms outstretched. The ocean is a vibrant turquoise color, and the beach is a bright, sandy yellow. In the background, there are palm trees, a swimming pool, and some buildings. The overall scene is bright and sunny, with a clear blue sky.

sentosa

THE
STATE
OF

The logo for 'The State of Fun' features the word 'FUN' in large, colorful, multi-colored letters. Each letter is composed of many small, overlapping circles in various colors like red, blue, green, yellow, and purple. The letters are arranged in a slightly staggered, playful manner.

FUN

Sentosa
Development
Corporation

FINANCIAL REPORT 2017/2018

Sentosa
Development
Corporation

FINANCIAL REPORT 2017/2018

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Independent auditor's report
For the financial year ended 31 March 2018

Independent auditor's report to the Member of Sentosa Development Corporation

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Sentosa Development Corporation (the "Corporation") and its subsidiaries (collectively, the "Group"), which comprise the statement of financial position of the Group and Corporation as at 31 March 2018, statements of comprehensive income of the Group and Corporation, statements of changes in equity of the Group and Corporation and the consolidated statement of cash flows of the Group for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements of the Group, the statement of comprehensive income, statement of financial position and the statement of changes in equity of the Corporation are properly drawn up in accordance with the provisions of the Sentosa Development Corporation Act, Chapter 291 (the Act) and Singapore Statutory Board Financial Reporting Standards in Singapore (SB-FRSs) so as to present fairly, in all material respects, the state of affairs of the Group and the Corporation as at 31 March 2018 and the results and changes in equity of the Group and the Corporation and cash flows of the Group for the year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Act and SB-FRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

A statutory board is constituted based on its Act and its dissolution requires Parliament's approval. In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless there is intention to wind up the Group or for the Group to cease operations.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Independent auditor's report
For the financial year ended 31 March 2018

Independent auditor's report to the Member of Sentosa Development Corporation

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

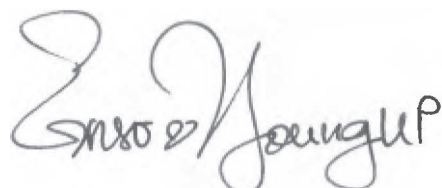
Independent auditor's report
For the financial year ended 31 March 2018

Independent auditor's report to the Member of Sentosa Development Corporation

Report on other legal and regulatory requirements

In our opinion:

- (a) The accounting and other records required by the Act to be kept by the Corporation have been properly kept in accordance with the provisions of the Act.
- (b) The accounting and other records of those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the Singapore Companies Act, Chapter 50.



Ernst & Young LLP

Public Accountants and
Chartered Accountants
Singapore

20 June 2018

Statement of financial position
As at 31 March 2018

| | | Group | | Corporation | |
|---|-------|-----------|-----------|-------------|-----------|
| | Note | 2018 | 2017 | 2018 | 2017 |
| | | \$'000 | \$'000 | \$'000 | \$'000 |
| Non-current assets | | | | | |
| Property, plant and equipment | 4 | 793,845 | 812,077 | 733,230 | 749,651 |
| Land premium | 5 | 48,706 | 50,632 | 48,706 | 50,632 |
| Right of use of asset | 6 | 472 | 570 | 472 | 570 |
| Investments in subsidiaries | 7 | – | – | 41,108 | 41,108 |
| Investments in joint ventures | 8 | 13,753 | 12,964 | – | – |
| Accrued income | 9 | 31,907 | 25,731 | 31,907 | 25,731 |
| | | 888,683 | 901,974 | 855,423 | 867,692 |
| Current assets | | | | | |
| Inventories | 10 | 7,585 | 4,000 | 5,079 | 2,186 |
| Trade and other receivables | 11 | 39,143 | 50,036 | 40,547 | 48,126 |
| Prepayments | | 1,877 | 1,240 | 902 | 506 |
| Investments | 12 | 978,668 | 938,650 | 978,668 | 938,650 |
| Financial derivatives at fair value | 13 | 4,173 | 5,078 | 4,173 | 5,078 |
| Cash and cash equivalents | 14 | 206,168 | 204,425 | 160,053 | 182,009 |
| | | 1,237,614 | 1,203,429 | 1,189,422 | 1,176,555 |
| Total assets | | 2,126,297 | 2,105,403 | 2,044,845 | 2,044,247 |
| Current liabilities | | | | | |
| Trade and other payables | 18 | 87,381 | 93,455 | 135,961 | 153,752 |
| Financial derivatives at fair value | 13 | 647 | 714 | 647 | 714 |
| Provisions | 19 | 14,587 | 14,636 | 14,587 | 14,636 |
| Deferred capital grants | 20 | 566 | 566 | 566 | 566 |
| Deferred membership fees | 21(a) | 6,208 | 6,056 | 6,208 | 6,056 |
| Deferred lease income | 21(b) | 1,139 | 1,146 | 1,139 | 1,146 |
| Provision for contribution to Consolidated Fund | 22 | 9,549 | 2,404 | 9,549 | 2,404 |
| Income tax payables | | 1,857 | 726 | – | – |
| | | 121,934 | 119,703 | 168,657 | 179,274 |
| Non-current liabilities | | | | | |
| Other payables | 18 | 1,466 | 500 | 966 | – |
| Provisions | 19 | 1,604 | 34,458 | 1,466 | 34,320 |
| Deferred capital grants | 20 | 11,342 | 11,211 | 11,342 | 11,211 |
| Deferred membership fees | 21(a) | 52,653 | 57,580 | 52,653 | 57,580 |
| Deferred lease income | 21(b) | 42,647 | 43,779 | 42,647 | 43,779 |
| Deferred tax liabilities | 23 | 817 | 921 | – | – |
| | | 110,529 | 148,449 | 109,074 | 146,890 |
| Total liabilities | | 232,463 | 268,152 | 277,731 | 326,164 |

Statement of financial position
As at 31 March 2018

| | Note | Group | | Corporation | |
|--|------|------------------|------------------|------------------|------------------|
| | | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 |
| Equity attributable to owner of the Corporation | | | | | |
| Capital account | 15 | 14,731 | 14,571 | 14,731 | 14,571 |
| FUNDS AND RESERVES | | | | | |
| Accumulated surplus | | | | | |
| - General fund | 16 | 1,853,108 | 1,800,630 | 1,742,564 | 1,697,638 |
| - Restricted fund | 16 | 9,819 | 5,874 | 9,819 | 5,874 |
| - Revaluation reserve | 17 | 16,176 | 16,176 | – | – |
| Total equity | | 1,893,834 | 1,837,251 | 1,767,114 | 1,718,083 |
| Total equity and liabilities | | 2,126,297 | 2,105,403 | 2,044,845 | 2,044,247 |



Moses Lee
Chairman



Quek Swee Kuan
Chief Executive Officer/
Board Member

20 June 2018

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Statement of comprehensive income
For the financial year ended 31 March 2018

| Group | Note | General Fund | | Restricted Fund | | TOTAL | |
|--|------|----------------|----------------|-----------------|----------------|----------------|----------------|
| | | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 |
| Income | | | | | | | |
| Admission fees and packages | | 112,210 | 107,818 | – | – | 112,210 | 107,818 |
| Rental and hiring of facilities | 24 | 47,383 | 44,623 | – | – | 47,383 | 44,623 |
| Interest income | | 2,137 | 21,719 | 98 | 89 | 2,235 | 21,808 |
| Investment income | 25 | 28,310 | 11,945 | – | – | 28,310 | 11,945 |
| Other revenue | 26 | 55,835 | 47,810 | 9,689 | 8,594 | 65,524 | 56,404 |
| Write back of provision of Cove infrastructure | 19 | 28,900 | 24,500 | – | – | 28,900 | 24,500 |
| | | 274,775 | 258,415 | 9,787 | 8,683 | 284,562 | 267,098 |
| Expenditure | | | | | | | |
| Cost of sale for admission fees and packages | | 30,552 | 33,925 | – | – | 30,552 | 33,925 |
| Staff costs | 27 | 85,448 | 79,122 | 1,004 | 948 | 86,452 | 80,070 |
| Depreciation of property, plant and equipment | | 60,918 | 57,578 | – | – | 60,918 | 57,578 |
| Amortisation of land premium | | 1,926 | 1,926 | – | – | 1,926 | 1,926 |
| Amortisation of rights of use of an asset | | 98 | 100 | – | – | 98 | 100 |
| Repairs and maintenance | | 23,334 | 22,467 | 2,152 | 2,274 | 25,486 | 24,741 |
| Publicity and promotion | | 15,862 | 12,039 | – | – | 15,862 | 12,039 |
| Inventories used | | 15,524 | 12,491 | – | – | 15,524 | 12,491 |
| General and administrative expenses | 28 | 32,189 | 27,441 | 3,063 | 3,045 | 35,252 | 30,486 |
| | | 265,851 | 247,089 | 6,219 | 6,267 | 272,070 | 253,356 |
| Surplus before Government Grants from operations | | | | | | | |
| | | 8,924 | 11,326 | 3,568 | 2,416 | 12,492 | 13,742 |
| Deferred capital grants amortised | | 566 | 566 | – | – | 566 | 566 |
| Share of results of a joint venture, net of tax | | 789 | 985 | – | – | 789 | 985 |
| Operating grants | | 53,741 | 54,469 | – | – | 53,741 | 54,469 |
| Surplus before taxation and contribution to Consolidated Fund | | | | | | | |
| | | 64,020 | 67,346 | 3,568 | 2,416 | 67,588 | 69,762 |
| Income tax (expense)/credit | 29 | (1,840) | 159 | – | – | (1,840) | 159 |
| Contribution to Consolidated Fund | | (8,943) | (1,529) | (606) | (875) | (9,549) | (2,404) |
| Surplus for the year, net of taxation and contribution to Consolidated Fund from operations | | | | | | | |
| | | 53,237 | 65,976 | 2,962 | 1,541 | 56,199 | 67,517 |
| Net surplus for the year, representing total comprehensive income for the year | | | | | | | |
| | | 53,237 | 65,976 | 2,962 | 1,541 | 56,199 | 67,517 |

Statement of comprehensive income
For the financial year ended 31 March 2018

Corporation

| | Note | General Fund | | Restricted Fund | | TOTAL | |
|--|------|----------------|----------------|-----------------|----------------|----------------|----------------|
| | | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 |
| Income | | | | | | | |
| Admission fees and packages | | 84,598 | 90,325 | – | – | 84,598 | 90,325 |
| Rental and hiring of facilities | 24 | 52,971 | 47,572 | – | – | 52,971 | 47,572 |
| Interest income | | 1,631 | 21,374 | 98 | 89 | 1,729 | 21,463 |
| Investment income | 25 | 28,310 | 11,945 | – | – | 28,310 | 11,945 |
| Other revenue | 26 | 38,243 | 31,783 | 9,689 | 8,594 | 47,932 | 40,377 |
| Write back of provision of Cove infrastructure | 19 | 28,900 | 24,500 | – | – | 28,900 | 24,500 |
| | | 234,653 | 227,499 | 9,787 | 8,683 | 244,440 | 236,182 |
| Expenditure | | | | | | | |
| Cost of sale for admission fees and packages | | 42,254 | 38,596 | – | – | 42,254 | 38,596 |
| Staff costs | 27 | 67,738 | 64,633 | 1,004 | 948 | 68,742 | 65,581 |
| Depreciation of property, plant and equipment | | 53,624 | 50,631 | – | – | 53,624 | 50,631 |
| Amortisation of land premium | | 1,926 | 1,926 | – | – | 1,926 | 1,926 |
| Amortisation of rights of use of an asset | | 98 | 100 | – | – | 98 | 100 |
| Repairs and maintenance | | 20,895 | 20,803 | 2,152 | 2,274 | 23,047 | 23,077 |
| Publicity and promotion | | 13,908 | 10,378 | – | – | 13,908 | 10,378 |
| Inventories used | | 7,688 | 7,471 | – | – | 7,688 | 7,471 |
| General and administrative expenses | 28 | 26,201 | 31,286 | 3,063 | 3,045 | 29,264 | 34,331 |
| | | 234,332 | 225,824 | 6,219 | 6,267 | 240,551 | 232,091 |
| Surplus before Government Grants from operations | | | | | | | |
| | | 321 | 1,675 | 3,568 | 2,416 | 3,889 | 4,091 |
| Deferred capital grants amortised | | 566 | 566 | – | – | 566 | 566 |
| Operating grants | | 53,741 | 54,469 | – | – | 53,741 | 54,469 |
| Surplus before taxation and contribution to Consolidated Fund | | | | | | | |
| | | 54,628 | 56,710 | 3,568 | 2,416 | 58,196 | 59,126 |
| Contribution to Consolidated Fund | | (8,943) | (1,529) | (606) | (875) | (9,549) | (2,404) |
| Surplus for the year, net of taxation and contribution to Consolidated Fund from operations | | | | | | | |
| | | 45,685 | 55,181 | 2,962 | 1,541 | 48,647 | 56,722 |
| Net surplus for the year, representing total comprehensive income for the year | | | | | | | |
| | | 45,685 | 55,181 | 2,962 | 1,541 | 48,647 | 56,722 |

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Statement of changes in equity
For the financial year ended 31 March 2018

| Group | Capital account (Note 15) \$'000 | General fund \$'000 | Restricted funds \$'000 | Accumulated surplus (Note 16) \$'000 | Revaluation reserve (Note 17) \$'000 | Total equity \$'000 |
|--|---|---------------------------|-------------------------------|---|---|---------------------------|
| At 1 April 2016 | 14,128 | 2,802,854 | 3,539 | 2,806,393 | 16,176 | 2,836,697 |
| Surplus for the year | – | 65,976 | 1,541 | 67,517 | – | 67,517 |
| Sinking fund | – | – | 794 | 794 | – | 794 |
| Total comprehensive income for the year | – | 65,976 | 2,335 | 68,311 | – | 68,311 |
| Return of funds to the Government | – | (1,068,200) | – | (1,068,200) | – | (1,068,200) |
| Capital contributed by the Government | 443 | – | – | – | – | 443 |
| At 31 March 2017 | 14,571 | 1,800,630 | 5,874 | 1,806,504 | 16,176 | 1,837,251 |
| At 1 April 2017 | 14,571 | 1,800,630 | 5,874 | 1,806,504 | 16,176 | 1,837,251 |
| Surplus for the year | – | 53,237 | 2,962 | 56,199 | – | 56,199 |
| Sinking fund | – | – | 983 | 983 | – | 983 |
| Total comprehensive income for the year | – | 53,237 | 3,945 | 57,182 | – | 57,182 |
| Dividend paid to the Government | – | (759) | – | (759) | – | (759) |
| Capital contributed by the Government | 160 | – | – | – | – | 160 |
| At 31 March 2018 | 14,731 | 1,853,108 | 9,819 | 1,862,927 | 16,176 | 1,893,834 |

Statement of changes in equity
For the financial year ended 31 March 2018

| Corporation | Capital account (Note 15) \$'000 | General fund \$'000 | Restricted funds \$'000 | Accumulated surplus (Note 16) \$'000 | Total equity \$'000 |
|--|---|---------------------------|-------------------------------|---|---------------------------|
| At 1 April 2016 | 14,128 | 2,710,657 | 3,539 | 2,714,196 | 2,728,324 |
| Surplus for the year | – | 55,181 | 1,541 | 56,722 | 56,722 |
| Sinking fund | – | – | 794 | 794 | 794 |
| Total comprehensive income for the year | – | 55,181 | 2,335 | 57,516 | 57,516 |
| Return of funds to the Government | – | (1,068,200) | – | (1,068,200) | (1,068,200) |
| Capital contributed by the Government | 443 | – | – | – | 443 |
| At 31 March 2017 | 14,571 | 1,697,638 | 5,874 | 1,703,512 | 1,718,083 |
| At 1 April 2017 | 14,571 | 1,697,638 | 5,874 | 1,703,512 | 1,718,083 |
| Surplus for the year | – | 45,685 | 2,962 | 48,647 | 48,647 |
| Sinking fund | – | – | 983 | 983 | 983 |
| Total comprehensive income for the year | – | 45,685 | 3,945 | 49,630 | 49,630 |
| Dividend paid to the Government | – | (759) | – | (759) | (759) |
| Capital contributed by the Government | 160 | – | – | – | 160 |
| At 31 March 2018 | 14,731 | 1,742,564 | 9,819 | 1,752,383 | 1,767,114 |

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

Statement of cash flows
For the financial year ended 31 March 2018

| Group | Note | 2018 \$'000 | 2017 \$'000 |
|---|-------|-----------------|------------------|
| Cash flows from operating activities | | | |
| Surplus before taxation and contribution to Consolidated Fund | | 67,588 | 69,762 |
| Adjustments for: | | | |
| Interest income | | (27,858) | (33,686) |
| Dividend income | | (4,749) | (2,699) |
| Depreciation of property, plant and equipment | 4 | 60,918 | 57,562 |
| Amortisation of land premium | 5 | 1,926 | 1,926 |
| Amortisation of rights of use of an asset | 6 | 98 | 100 |
| Land held for sale written-off | 28 | – | 3,028 |
| Loss on disposal/write-off of property, plant and equipment | | 4,836 | 5,004 |
| Write back of doubtful debts | | (283) | – |
| Unrealised fair value loss/(gain) on investment | 25 | 26,975 | (5,958) |
| Amortisation of deferred membership | 21(a) | (7,685) | (6,742) |
| Amortisation of deferred lease income | 21(b) | (1,139) | (1,146) |
| Share of results of a joint venture | 8 | (789) | (985) |
| Write back of provision of Cove infrastructure | | (28,900) | (24,500) |
| Amortisation of deferred capital grants | 20 | (566) | (566) |
| Net fair value loss/(gain) on derivatives | | 838 | (4,364) |
| Operating profit before working capital changes | | 91,210 | 56,736 |
| <u>Changes in working capital</u> | | | |
| Increase in inventories | | (3,585) | (714) |
| Decrease in trade and other receivables and prepayments | | 11,522 | 10,562 |
| Increase in accrued income | | (6,176) | (6,267) |
| Decrease in trade and other payables | | (4,608) | (2,677) |
| Decrease in provision | | (4,003) | (9,089) |
| Cash generated from operating activities | | 84,360 | 48,551 |
| Net tax (paid)/refund | | (813) | 105 |
| Contribution to consolidated fund | | (2,404) | – |
| Membership fees received | 21(a) | 2,910 | 2,533 |
| Net increase in cash of Sentosa Cove Residential Fund | | (1,516) | (763) |
| Net cash generated from operating activities | | 82,537 | 50,426 |
| Investing activities | | | |
| Interest received | | 27,858 | 33,686 |
| Dividends received | | 4,749 | 2,699 |
| Purchase of property, plant and equipment | | (47,536) | (66,328) |
| Purchase of investments | | (754,886) | (1,348,419) |
| Proceeds from sale of investments | | 687,893 | 415,727 |
| Proceeds from disposal of property, plant and equipment | | 14 | 23 |
| Net cash used in investing activities | | (81,908) | (962,612) |

Statement of cash flow
For the financial year ended 31 March 2018

| | Note | 2018 \$'000 | 2017 \$'000 |
|---|------|----------------|----------------|
| Cash flows from financing activities | | | |
| Proceeds from capital contributed by the Government | | 857 | 443 |
| Return of funds to the Government | | – | (1,068,200) |
| Dividend paid to the Government | | (759) | – |
| Net cash from/(used in) financing activities | | 98 | (1,067,757) |
| Net increase/(decrease) in cash and cash equivalents | | | |
| Cash and cash equivalents at the beginning of the financial year | | 196,835 | 2,176,778 |
| Cash and cash equivalents at the end of the financial year | 14 | 197,562 | 196,835 |

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

1. Domicile and activities

Sentosa Development Corporation (the "Corporation") is a corporation established under the Sentosa Development Corporation Act, Chapter 291 (the "Act"), under the purview of the Ministry of Trade and Industry ("MTI"). As a statutory board, the Corporation is subject to the directions of the MTI and is required to implement policies and policy changes as determined by its supervisory ministry and other Government ministries such as the Ministry of Finance from time to time. The address of the Corporation's registered office and place of business is at 39 Artillery Avenue, Sentosa, Singapore 099958.

The Corporation's primary function is to control and administer Sentosa Island and encourage the development of services, facilities and amenities on Sentosa Island for tourists and the public. There have been no significant changes in the nature of this function during the financial year.

The Corporation has a division, Sentosa Golf Club (the "Club"), a proprietary club registered with the Registrar of Societies under the Societies Act (Chapter 311). The proprietor of the Club is Sentosa Development Corporation. The principal activities of the Club are to provide and maintain a clubhouse and facilities for golf and other recreational activities for its members. There have been no significant changes in the nature of these activities during the financial year. Transactions of the Club are accounted for as part of the Corporation's accounts.

The financial statements of the Corporation as at and for the year ended 31 March 2018 comprise the Corporation and its subsidiaries (together referred to as the "Group") and the Group's interest in joint ventures.

2. Summary of significant accounting policies

2.1 *Statement of compliance*

The financial statements have been prepared in accordance with the provisions of the Act and Statutory Board Financial Reporting Standards ("SB-FRS").

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars (SGD or \$) and all values in the tables are rounded to the nearest thousand (\$'000), except when otherwise indicated.

2.2 *Changes in accounting policies*

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Group has adopted all the new and revised standards which are effective for annual financial periods beginning on or after 1 April 2017. The adoption of these standards did not have any effect on the financial performance or position of the Group.

Notes to the financial statements
For the financial year ended 31 March 2018**2. Summary of significant accounting policies (cont'd)****2.3 Standards issued but not yet effective**

The Group has not adopted the following standards applicable to the Group that have been issued but not yet effective:

| Description | Effective for annual periods beginning on or after |
|---|--|
| SB-FRS 115 Revenue from Contracts with Customers | 1 January 2018 |
| SB-FRS 109 Financial Instruments | 1 January 2018 |
| SB-FRS 116 Leases | 1 January 2019 |
| Amendments to SB-FRS 28: Long-term Interests in Associates and Joint Ventures | 1 January 2019 |
| INT SB-FRS 123 Uncertainty over Income Tax Treatments | 1 January 2019 |
| Amendments to SB-FRS 110 & SB-FRS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture | Date to be determined** |

** *The mandatory effective date of this Amendment had been revised from 1 January 2016 to a date to be determined by the ASC in December 2015 via Amendments to Effective Date of Amendments to SB-FRS 110 and SB-FRS 28*

Except for SB-FRS 115, SB-FRS 109 and SB-FRS 116, the management expect that the adoption of the other standards above will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting policy on adoption of SB-FRS 115, SB-FRS 109 and SB-FRS 116 are described below.

SB-FRS 115 Revenue from Contracts with Customers

SB-FRS 115 establishes a five-step model to account for revenue arising from contracts with customers, and introduces new contract cost guidance. Under SB-FRS 115, revenue is recognised at an amount that reflects the consideration which an entity expects to be entitled in exchange for transferring goods or services to a customer. The new revenue standard is effective for annual period beginning on or after 1 January 2018.

The Group's revenue include sales of admission tickets and packages, rental and hiring of facilities, golf club membership income and sales of merchandise and food and beverage.

The Group has performed a preliminary impact assessment of adopting SB-FRS 115 based on currently available information. For sales of admission tickets and packages, management has assessed that it is acting as an agent to sell admission tickets and packages on behalf of island partners. Therefore, the revenue from sales of admission tickets and packages will be recognised on a net basis. On adoption of SB-FRS 115, the Group expects to record an adjustment to reduce revenue and cost of sales respectively. For the other streams of revenue, management does not expect any significant impact upon adoption.

This assessment may be subject to changes arising from ongoing analysis until the Group adopts SB-FRS 115 in 2018

2. Summary of significant accounting policies (cont'd)**2.3 Standards issued but not yet effective (cont'd)****SB-FRS 109 Financial Instruments**

SB-FRS 109 introduces new requirements for classification and measurement of financial assets, impairment of financial assets and hedge accounting, and is effective for annual periods beginning on or after 1 January 2018. Financial assets are classified according to their contractual cash flow characteristics and the business model under which they are held. The impairment requirements in SB-FRS 109 are based on an expected credit loss model and replace the SB-FRS 39 incurred loss model.

The Group plans to adopt the new standard on the required effective date without restating prior periods' information and recognises any difference between the previous carrying amount and the carrying amount at the beginning of the annual reporting period at the date of initial application in the opening retained earnings.

The Group has performed a preliminary impact assessment of adopting SB-FRS 109 based on currently available information. This assessment may be subject to changes arising from ongoing analysis, until the Group adopts SB-FRS 109 in 2018.

(a) Classification and measurement

The Group intends to continue to measure its debt instruments and equity securities at fair value through profit or loss when it applies SB-FRS 109. The Group does not expect any significant impact to arise from this.

(b) Impairment

SB-FRS 109 requires the Group and the Corporation to record expected credit losses on its trade receivables, either on a 12-month or lifetime basis. The Group expects to apply the simplified approach and record lifetime expected losses on all trade receivables. Upon application of the expected credit loss model, the Group does not expect any significant impact arising from this.

SB-FRS 116 Leases

SB-FRS 116 requires lessees to recognise most leases on balance sheets to reflect the rights to use the leased assets and the associated obligations for lease payments as well as the corresponding interest expense and depreciation charges. The standard includes two recognition exemption for lessees – leases of 'low value' assets and short-term leases. The new leases standard is effective for annual periods beginning on or after 1 January 2019.

The Group is currently assessing the impact of the new standard and plans to adopt the new standard on the required effective date.

Notes to the financial statements
For the financial year ended 31 March 2018**2. Summary of significant accounting policies (cont'd)****2.4 Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Corporation and its subsidiaries as at the end of the reporting period. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Corporation. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- De-recognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts at the date when control is lost;
- De-recognises the carrying amount of any non-controlling interest;
- De-recognises the cumulative translation differences recorded in equity;
- Recognises the fair value of the consideration received;
- Recognises the fair value of any investment retained;
- Recognises any surplus or deficit in profit or loss;
- Re-classifies the Group's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

2.5 Functional and foreign currency**(a) Functional currency**

The management has determined the currency of the primary economic environment in which the Group operates i.e. functional currency, to be SGD. Sales prices and major costs of providing goods and services including major operating expenses are primarily influenced by fluctuations in SGD.

(b) Foreign currency transactions

Transactions in foreign currencies are measured in the functional currency of the Group and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

Notes to the financial statements
For the financial year ended 31 March 2018**2. Summary of significant accounting policies (cont'd)****2.6 Property, plant and equipment**

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost includes the cost of replacing part of the property, plant and equipment that are directly attributable to the acquisition, construction or production of a qualifying property, plant and equipment.

Depreciation is computed on a straight-line basis over the estimated useful lives of the assets as follows:

| | |
|---|---|
| Leasehold land and improvements to land | - 10 to 103 years or over remaining lease terms ranging from 48 to 61 years |
|---|---|

| | |
|--|-----------------|
| Buildings, attractions, facilities and renovations | - 3 to 50 years |
|--|-----------------|

Plant and machinery, operating equipment and other assets, comprising:

| | |
|--|-----------------|
| (i) Plant and machinery (including cable car system) | - 3 to 50 years |
| (ii) Transportation assets | - 4 to 50 years |
| (iii) Furniture and fittings | - 1 to 27 years |
| (iv) Computer equipment | - 3 to 10 years |

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is de-recognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in profit or loss in the year the asset is de-recognised.

2.7 Land premium

Leases of land under which the lessor has not transferred all the risks and benefits of ownership are classified as operating leases.

Land premium for land use rights is stated at cost less accumulated amortisation and any accumulated impairment losses. Amortisation is charged to the profit or loss on a straight-line basis over the lease term.

2.8 Right of use asset

Right of use asset relates to the rights to the use of the floating sea barriers. This is stated at cost less accumulated amortisation and any accumulated impairment losses. Amortisation is charged to the profit or loss on a straight-line basis over the useful life of 8 years.

2. Summary of significant accounting policies (cont'd)**2.9 Impairment of non-financial assets**

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when an annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses of continuing operations are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

2.10 Subsidiaries

A subsidiary is an investee that is controlled by the Group. The Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Group's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

2.11 Joint ventures

A joint venture is an arrangement in which the Group has joint control, whereby the Group has rights to the net assets of the arrangement, rather than rights to its assets and obligations for its liabilities.

Investments in joint ventures are accounted for using the equity method (equity-accounted investees) and are recognised initially at cost which includes transaction costs.

The consolidated financial statements include the Group's share of the profit or loss and other comprehensive income of the equity-accounted investees, after adjustments to align the accounting policies of the equity-accounted investees with those of the Group, from the date that joint control commences until the date that joint control ceases.

When the Group's share of losses exceeds its interest in an equity-accounted investee, the carrying amount of the investment, together with any long-term interests that form part thereof, is reduced to zero, and the recognition of further losses is discontinued except to the extent that the Group has an obligation to fund the investee's operations or has made payments on behalf of the investee.

Notes to the financial statements
For the financial year ended 31 March 2018

2. Summary of significant accounting policies (cont'd)**2.11 Joint ventures (cont'd)**

An impairment loss in respect of joint venture is measured by comparing the recoverable amount of the investment with its carrying amount. An impairment loss is recognised in profit or loss. An impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount.

2.12 Financial instruments**(a) Financial assets**Initial recognition and measurement

Financial assets are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial assets at initial recognition.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

Subsequent measurement*Loan and receivables*

Non-derivative financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the loans and receivables are de-recognised or impaired, and through the amortisation process.

Financial assets and financial liabilities at fair value through profit or loss which are held for trading

Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. This category includes derivative financial instruments entered into by the Group. Derivatives, including separated embedded derivatives are also classified as held for trading.

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value of the financial assets are recognised in profit or loss. Net gains or net losses on financial assets at fair value through profit or loss include exchange differences, interest and dividend income.

Derivatives embedded in host contracts are accounted for as separate derivatives and recorded at fair value if their economic characteristics and risks are not closely related to those of the host contracts and the host contracts are not measured at fair value with changes in fair value recognised in profit or loss. These embedded derivatives are measured at fair value with changes in fair value recognised in profit or loss. Reassessment only occurs if there is a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required

2. Summary of significant accounting policies (cont'd)**2.12 Financial instruments (cont'd)****(a) Financial assets (cont'd)**Subsequent measurement (cont'd)*Regular way purchases and sales of financial assets*

All regular way purchases and sales of financial assets are recognised or de-recognised on the trade date i.e. the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned.

De-recognition

A financial asset is de-recognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that has been recognised in other comprehensive income is recognised in profit or loss.

(b) Financial liabilitiesInitial recognition and measurement

Financial liabilities are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

Subsequent measurement*Financial liabilities at amortised cost*

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are de-recognised, and through the amortisation process.

De-recognition

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

2. Summary of significant accounting policies (cont'd)

2.13 Impairment of financial assets

The Group assesses at each reporting date whether there is any objective evidence that a financial asset is impaired.

Financial assets carried at amortised cost

For financial assets carried at amortised cost, the Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The impairment loss is recognised in profit or loss.

When the asset becomes uncollectible, the carrying amount of impaired financial assets is reduced directly or if an amount was charged to the allowance account, the amounts charged to the allowance account are written off against the carrying value of the financial asset.

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

Notes to the financial statements
For the financial year ended 31 March 2018**2. Summary of significant accounting policies (cont'd)****2.14 Hedge accounting**

The Group applies hedge accounting for certain hedging relationships which qualify for hedge accounting.

Fair value hedges

The change in the fair value of a hedging derivative is recognised in profit or loss in finance costs. The change in the fair value of the hedged item attributable to the risk hedged is recorded as a part of the carrying value of the hedged item and is also recognised in profit or loss.

For fair value hedges relating to items carried at amortised cost, the adjustment to carrying value is amortised through profit or loss over the remaining term of the hedge using the effective interest rate method. Effective interest rate amortisation may begin as soon as an adjustment exists and no later than when the hedged item ceases to be adjusted for changes in its fair value attributable to the risk being hedged. If the hedged item is de-recognised, the unamortised fair value is recognised immediately in profit or loss.

When an unrecognised firm commitment is designated as a hedged item, the subsequent cumulative change in the fair value of the firm commitment attributable to the hedged risk is recognised as an asset or liability with a corresponding gain or loss recognised in profit or loss.

2.15 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, cash held with banks and Accountant-General's Department ("AGD"), and short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

For the purpose of the consolidated statement of cash flow, cash and cash equivalents are presented net of cash and cash equivalents held on behalf of the Government-related specific funds, which form an integral part of the Group's cash management.

2.16 Inventories

Inventories are stated at the lower of cost and net realisable value. Costs incurred in bringing the inventories to their present location and condition are accounted for as follows:

- Merchandise: cost is determined on a weighted average basis
- Food and beverage and consumables and spare parts: cost is determined based on a first-in first-out basis

Where necessary, allowance is provided for damaged, obsolete and slow moving items to adjust the carrying value of inventories to the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

2. Summary of significant accounting policies (cont'd)**2.17 Provisions**

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.18 Restricted fund

The Sentosa Development Corporation Act (the "Act") provides that the Corporation shall establish a maintenance fund and levy a maintenance fee on the Sentosa Cove owners, for the purposes of managing and maintaining the Sentosa Cove resort area and of providing and maintaining the infrastructure and other facilities and services for the use of persons living and working in the resort area. The amounts in the Sentosa Cove Residential Fund relate to maintenance contribution received from the Sentosa Cove residents less the expenditure incurred for the residential precinct to date, are restricted to be used for the specified purpose provided under the Act.

The income and expenditure relating to these that are subject to legal or grantor/donor imposed stipulation are accounted for under Restricted Fund in the Group's and Corporation's statement of comprehensive income.

2.19 Provision for contribution to consolidated fund

The Corporation is required to make contribution to the Consolidated Fund in accordance with the Statutory Corporations (Contributions to Consolidation Funds) Act, Chapter 319A. The provision is based on guidelines specified by the Ministry of Finance. It is computed based on a percentage pegged at the prevailing corporate tax rate for the year of assessment on the net surplus of the Corporation and after deducting prior year's accumulated deficits. Contribution is provided for on an accrual basis.

The Corporation is allowed to carry forward its deficits to offset against its future surplus. The deficits have no expiry date.

The benefits associated with the deficits are recognised as deferred income tax asset to the extent that realisation of the related benefits through future surplus are probable.

Notes to the financial statements
For the financial year ended 31 March 2018**2. Summary of significant accounting policies (cont'd)****2.20 Deferred membership fees**

Deferred membership fee comprises club membership fee and term membership fee.

Club membership fee refers to the lump sum payment made by members for the ordinary membership which is amortised and recognised as income on a straight-line basis over the lease term of the land occupied by the Club. The lease term of the land occupied by the Club is 30 years (the "Existing Lease").

In 2015, the lease term of the land occupied by the Club for Tanjong Golf Course and Serapong Golf Course was extended to 2040 and 2030 respectively (the "Extended Lease").

Additional club membership fee collected for the Extended Lease will commence amortisation upon expiry of the Existing Lease and will be amortised on a straight-line basis over the Extended Lease period.

Term membership fee refers to the yearly membership fee paid by members in advance and it is amortised and recognised as income on a straight-line basis over a year.

2.21 Deferred lease income

Deferred lease income is service income and development fee in respect of long-term leases, which is amortised and recognised as income on the basis so as to match the related costs.

2.22 Government grantsCapital grant

Government grants are recognised initially as deferred income at fair value when there is reasonable assurance that the grants will be received and the Group will comply with the conditions associated with the grant. These grants are then recognised on profit or loss as other income on a systematic basis over the useful life of the asset.

Government grants for the establishment of the Corporation are taken to the capital account.

Government grants and contributions for the purchase of depreciable property, plant and equipment are taken to the deferred capital grants account. The deferred capital grants are recognised in the profit or loss over the periods necessary to match the depreciation and gain or loss on disposal of the property, plant and equipment purchased with the grants.

Operating grant

Government grant shall be recognised in profit or loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

2.23 Capital

Capital contributed by the Government is recognised in the capital account. Incremental costs directly attributable to the capital are recognised as a deduction from the capital, net of any tax effects.

2. Summary of significant accounting policies (cont'd)**2.24 Employee benefits****(a) Defined contribution plans**

The Group makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

(b) Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.25 Leases**(a) As lessee**

Finance leases which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss. Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Capitalised leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

(b) As lessor

Leases in which the Group does not transfer substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as rental income. The accounting policy for rental income is set out in Note 2.26(b). Contingent rents are recognised as revenue in the period in which they are earned.

Notes to the financial statements
For the financial year ended 31 March 2018

2. Summary of significant accounting policies (cont'd)**2.26 Revenue**

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is made. Revenue is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty.

(a) Admission fees and packages

Income from admission fees and packages is recognised on sale and presentation of admission tickets and packages, net of discount.

(b) Rental and hiring of facilities

Rental income is recognised on a straight-line basis over the terms of the lease. Lease incentives granted are recognised as an integral part of the total rental income, over the term of the lease.

Lease income from operating leases is recognised on a straight-line basis over the lease terms on ongoing leases. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease terms on a straight-line basis.

(c) Club income

Membership income comprises of the following:

- (i) Amortisation of the club membership fee and recognised on a straight-line basis over the remaining lease term of the land occupied by the Club;
- (ii) Term membership fees are amortised over a year;
- (iii) Transfer fees on club membership that are recognised on approval of transfer; and
- (iv) Upon sale of a corporate membership, nominee registration fees for two nominees are recognised on acceptance of the first nominee by the General Committee of the Club or upon the expiration of three months from admission of the Club Member, whichever is earlier.
- (v) Upon a change of corporate nominee, nominee fees are recognised on approval of admission of the corporate nominee by the General Committee.
- (vi) Members' subscription income from subscription fees is recognised on an accrual basis.

Golfing income comprises of income from green fees and fees from other social facilities provided by the Club that are recognised when services have been rendered, and accepted by customers.

2. Summary of significant accounting policies (cont'd)

2.26 Revenue (cont'd)

(d) *Sales of merchandise*

Revenue from sale of merchandise is recognised upon the transfer of significant risks and rewards of ownership of the goods to the customer, net of trade discounts. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

(e) *Service, development, project management fees and headquarter support cost recovery*

Service, development, project management fees and headquarter support cost recovery are recognised as revenue when services are rendered, and accepted by customers or related parties.

(f) *Food and beverage*

Revenue from sale of food and beverage is recognised upon sales made to customers, net of discounts.

(g) *Interest income*

Interest income is recognised using the effective interest method.

(h) *Sponsorship income*

Sponsorship income from public entities and private third parties are recognised at fair value as income as and when it is reasonably certain that they will be received and conditions for receipt have been met.

(i) *Maintenance fund contributions*

Maintenance fund contributions are recognised on an accrual basis.

(j) *Dividend income*

Dividend income is recognised when the Group's right to receive payment is established.

(k) *Consent fee income*

Consent fee income is recognised for the transfer of ownership for lease for which agreements have been concluded.

2. Summary of significant accounting policies (cont'd)**2.27 Taxes**

Sentosa Development Corporation is a tax-exempted institution under the provisions of the Income Tax Act (Chapter 134, 2008 Revised Edition). The subsidiaries of the Corporation are subject to local tax legislation.

(a) Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rate and tax law used to compute the amount are those that are enacted or substantively enacted at the end of the reporting period.

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

(b) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rate that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rate (and tax law) that have been enacted or substantively enacted at the end of each reporting period.

Notes to the financial statements
For the financial year ended 31 March 2018**2. Summary of significant accounting policies (cont'd)****2.27 Taxes (cont'd)****(b) Deferred tax (cont'd)**

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

(c) Sales tax

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

2.28 Share capital and share issuance expenses

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

2.29 Contingencies

A contingent liability is:

- (a) A possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group; or
- (b) A present obligation that arises from past events but is not recognised because:
 - (i) It is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
 - (ii) The amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group.

Contingent liabilities and assets are not recognised on the statement of balance sheet of the Group, except for contingent liabilities assumed in a business combination that are present obligations and which the fair values can be reliably determined.

3. Significant accounting judgements and estimates

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgement made in applying accounting policies

There are no areas of critical judgement in applying accounting policies and that have the most significant effect on the amounts recognised in the financial statements that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period.

3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

The preparation of the financial statements in conformity with SB-FRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

(a) Useful life of property, plant and equipment

The cost of property, plant and equipment is depreciated on a straight line basis over their estimated useful lives. Management estimates the useful lives of these property, plant and equipment to be within 3 to 103 years (2017: 3 to 103 years). Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

The carrying amounts of the Group's and the Corporation's property, plant and equipment as at 31 March 2018 are disclosed in Note 4 to the financial statements.

3. Significant accounting judgements and estimates (cont'd)**3.2 Key sources of estimation uncertainty (cont'd)****(b) Impairment of loans and receivables**

The Group assesses at the end of each reporting period whether there is any objective evidence that a financial asset is impaired. Factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments are objective evidence of impairment. In determining whether there is objective evidence of impairment, the Group considers whether there is observable data indicating that there have been significant changes in the debtor's payment ability or whether there have been significant changes with adverse effect in the technological, market, economic or legal environment in which the debtor operates in.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. The carrying amount of the Group's loans and receivables at the end of the reporting period is disclosed in Note 11 to the financial statements.

(c) Provision for Cove infrastructure

There is a present, legal and constructive obligation for the provision of infrastructure and amenities to purchasers of the Sentosa Cove's land, for which management expects to incur the expenditure.

In determining the provision, assumptions and estimates are made in relation to the expected cost for incurring the infrastructure expenditure. This includes assessing the scope of the projects to be performed. The provision amount for the projects is estimated based on the latest available information from awarded tender prices and quotations. Past bids for similar projects are used as a basis for determining the provision for projects which have not commenced. In the past financial year, management has performed a detailed review of the Cove infrastructure requirements through consultancy and feasibility studies. Consequently, certain projects are no longer needed or have significant scope reductions. Provision previously made for those projects which are no longer required have been written back. The carrying amount of the provision as the end of the reporting period is disclosed in Note 19 to the financial statements.

Notes to the financial statements
For the financial year ended 31 March 2018

4. Property, plant and equipment

| Group | Leasehold land and improvements to land \$'000 | Buildings, attractions, facilities and renovations \$'000 | Development projects-in- progress \$'000 | Plant and machinery, operating equipment and other assets \$'000 | Total \$'000 |
|--------------------------------------|--|---|---|---|-----------------|
| Cost | | | | | |
| At 1 April 2016 | 479,046 | 544,623 | 47,509 | 273,721 | 1,344,899 |
| Additions | 626 | 2,221 | 53,309 | 10,172 | 66,328 |
| Disposals/written-off | (354) | (3,843) | (542) | (7,964) | (12,703) |
| Transfers | 32,287 | 13,707 | (56,598) | 10,604 | – |
| As at 31 March 2017 and 1 April 2017 | 511,605 | 556,708 | 43,678 | 286,533 | 1,398,524 |
| Additions | 6,685 | 3,272 | 9,864 | 27,715 | 47,536 |
| Disposals/written off | (131) | (3,155) | (2,113) | (3,046) | (8,445) |
| Transfers | 1,006 | 884 | (20,444) | 18,554 | – |
| As at 31 March 2018 | 519,165 | 557,709 | 30,985 | 329,756 | 1,437,615 |
| At 1 April 2016 | 191,807 | 191,380 | – | 153,374 | 536,561 |
| Charge for the year | 7,190 | 26,807 | – | 23,565 | 57,562 |
| Disposals/written off | (324) | (2,321) | – | (5,031) | (7,676) |
| As at 31 March 2017 and 1 April 2017 | 198,673 | 215,866 | – | 171,908 | 586,447 |
| Charge for the year | 12,829 | 21,620 | – | 26,469 | 60,918 |
| Disposals/written off | (7) | (1,413) | – | (2,175) | (3,595) |
| As at 31 March 2018 | 211,495 | 236,073 | – | 196,202 | 643,770 |
| Net book values | | | | | |
| As at 31 March 2017 | 312,932 | 340,842 | 43,678 | 114,625 | 812,077 |
| As at 31 March 2018 | 307,670 | 321,636 | 30,985 | 133,554 | 793,845 |

Included in the cost of property, plant and equipment was an amount of \$500,000 (2017: \$500,000) related to costs for dismantling removal, and restoration of the property, plant and equipment, which was provided for as reinstatement costs.

Notes to the financial statements
For the financial year ended 31 March 2018

4. Property, plant and equipment (cont'd)

| Corporation | Leasehold land and improvements to land \$'000 | Buildings, attractions, facilities and renovations \$'000 | Development projects-in- progress \$'000 | Plant and machinery, operating equipment and other assets \$'000 | Total \$'000 |
|--------------------------------------|--|---|---|---|-----------------|
| Cost | | | | | |
| At 1 April 2016 | 452,724 | 476,092 | 47,237 | 269,790 | 1,245,843 |
| Additions | 444 | 757 | 52,537 | 9,420 | 63,158 |
| Disposals/written-off | (32) | (3,747) | – | (6,852) | (10,631) |
| Transfers | 32,287 | 13,707 | (56,598) | 10,604 | – |
| As at 31 March 2017 and 1 April 2017 | 485,423 | 486,809 | 43,176 | 282,962 | 1,298,370 |
| Additions | 6,481 | 2,059 | 7,876 | 27,720 | 44,136 |
| Disposals/written-off | (602) | (1,870) | (1,346) | (5,791) | (9,609) |
| Transfers | 571 | 237 | (18,839) | 18,031 | – |
| As at 31 March 2018 | 491,873 | 487,235 | 30,867 | 322,922 | 1,332,897 |
| At 1 April 2016 | 186,025 | 166,598 | – | 151,739 | 504,362 |
| Charge for the year | 6,230 | 21,605 | – | 22,779 | 50,614 |
| Disposals/written off | (2) | (2,260) | – | (3,995) | (6,257) |
| As at 31 March 2017 and 1 April 2017 | 192,253 | 185,943 | – | 170,523 | 548,719 |
| Charge for the year | 11,905 | 16,263 | – | 25,456 | 53,624 |
| Disposals/written-off | (95) | (416) | – | (2,165) | (2,676) |
| As at 31 March 2018 | 204,063 | 201,790 | – | 193,814 | 599,667 |
| Net book values | | | | | |
| As at 31 March 2017 | 293,170 | 300,866 | 43,176 | 112,439 | 749,651 |
| As at 31 March 2018 | 287,810 | 285,445 | 30,867 | 129,108 | 733,230 |

Notes to the financial statements
For the financial year ended 31 March 2018

5. Land premium

| | Group and Corporation | |
|---------------------------------|-----------------------|--------|
| | 2018 | 2017 |
| | \$'000 | \$'000 |
| Cost | | |
| At 1 April and 31 March | 68,096 | 68,096 |
| Accumulated amortisation | | |
| At 1 April | 17,464 | 15,538 |
| Charge for the year | 1,926 | 1,926 |
| At 31 March | 19,390 | 17,464 |
| Net carrying amount | 48,706 | 50,632 |

The cost of land premium for Sentosa Golf Club is capitalised in accordance with accounting policy in Note 2.7 and represents the amounts paid to Singapore Land Authority for the current and renewed lease term of the golf course land.

In 2015, the Club extended its land lease period of the Tanjong Golf Course and Serapong Golf Course for 19 years and 9 years respectively for \$41,613,000. Amortisation of the additional land premium for the lease extension will commence from calendar year 2022 upon commencement of the lease renewal period.

6. Right of use asset

| | Group and Corporation | |
|---------------------------------|-----------------------|--------|
| | 2018 | 2017 |
| | \$'000 | \$'000 |
| Cost | | |
| At 1 April and 31 March | 794 | 794 |
| Accumulated amortisation | | |
| At 1 April | 224 | 124 |
| Charge for the year | 98 | 100 |
| At 31 March | 322 | 224 |
| Net carrying amount | 472 | 570 |

Notes to the financial statements
For the financial year ended 31 March 2018

7. Investments in subsidiaries

| | Corporation | |
|---------------------------------|----------------|----------------|
| | 2018 \$'000 | 2017 \$'000 |
| Unquoted equity shares, at cost | 41,108 | 41,108 |

Details of the subsidiaries are as follows:

| Name | Principal activities | Country of incorporation/ place of business | Percentage of ownership held by the Group | |
|---|--|--|---|-----------|
| | | | 2018 % | 2017 % |
| <i>Held by the Corporation</i> | | | | |
| Sentosa Leisure Holdings Pte Ltd ("SLH") [@] | Currently in voluntary liquidation | Singapore | 100 | 100 |
| Mount Faber Leisure Group Pte Ltd* | Operation of the cable car system, wholesaler and retailer of merchandise, food and beverage services, marketing of panel advertisements, travel and tour agent and provision of private coach hire services | Singapore | 100 | 100 |
| Sentosa Leisure Management Pte Ltd * | An agent of Sentosa Development Corporation to carry on any business which its ultimate holding corporation is authorised to carrying on including but not limited to sales, ticketing, marketing, operations and attractions operator | Singapore | 100 | 100 |
| Sentosa Cove Resort Management Pte Ltd * | Estate and community management, including property and facility management of common properties within Sentosa Cove | Singapore | 100 | 100 |

[@] Sentosa Leisure Holdings Pte Ltd was dissolved on 15 April 2018

* Audited by Ernst & Young LLP, Singapore

Notes to the financial statements
For the financial year ended 31 March 2018

8. Investments in joint ventures

| | Group | |
|--|----------------|----------------|
| | 2018 \$'000 | 2017 \$'000 |
| Unquoted shares, at cost | 6,340 | 6,340 |
| Share of post-acquisition profits (net of tax) | 7,413 | 6,624 |
| | 13,753 | 12,964 |

There are no contingent liabilities relating to the Group's interest in its joint ventures.

In 2018 and 2017, the Group did not receive any dividend from its investments in joint ventures.

Details of the joint ventures are as follows:

| Name | Principal activities | Country of incorporation/ place of business | Percentage of ownership held by the Group | |
|---------------------------|---|--|---|-----------|
| | | | 2018 % | 2017 % |
| <i>Held by subsidiary</i> | | | | |
| DCP (Sentosa) Pte Ltd * | Construction, development and operation of a district cooling plant supplying chilled water for air-conditioning needs at Sentosa | Singapore | 20 | 20 |

* Audited by PricewaterhouseCoopers LLP, Singapore

Resort World Singapore ("RWS") and the Group's subsidiary, Sentosa Leisure Management Pte Ltd ("SLM"), has 80% and 20% share respectively in DCP (Sentosa) Pte Ltd ("DCP").

Based on the joint venture agreement, the quorum of shareholders and directors meeting can only be achieved with the presence of at least one director/representative each from SLM and RWS. Furthermore, SLM and RWS has equal rights in determining DCP's business and its conduct. Accordingly DCP is accounted for as a joint venture.

Notes to the financial statements
For the financial year ended 31 March 2018**8. Investments in joint ventures (cont'd)**

The following table summarises the financial information of the joint venture:

| | 2018 \$'000 | 2017 \$'000 |
|---|-----------------------|-----------------------|
| Revenue | 18,445 | 19,937 |
| Expenses | (14,501) | (15,009) |
| Total profit | 3,944 | 4,928 |
| Current assets | 22,840 | 15,583 |
| Non-current assets | 56,832 | 59,652 |
| Current liabilities | (3,661) | (3,478) |
| Non-current liabilities | (7,273) | (6,937) |
| Net assets | 68,738 | 64,820 |
| Group's interest in net assets of joint venture at beginning of year | 12,964 | 11,979 |
| Share of total profit | 789 | 985 |
| Carrying amount of interest in joint venture at end of the year | 13,753 | 12,964 |

9. Accrued income

Accrued income relates to recognition of guaranteed annual payments which is expected to be received in subsequent periods from tenants on long term leases.

10. Inventories

| | Group | | Corporation | |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 |
| Consumables and spare parts | 4,652 | 1,026 | 4,652 | 917 |
| Merchandise | 1,298 | 1,310 | – | – |
| Food and beverage products | 301 | 504 | 134 | 109 |
| Attraction tickets | 1,334 | 1,160 | 293 | 1,160 |
| | 7,585 | 4,000 | 5,079 | 2,186 |
| Statement of comprehensive income: | | | | |
| Inventories recognised as an expense in cost of sales | 30,552 | 33,925 | 42,254 | 38,596 |
| Inventories recognised as part of inventories used | 15,524 | 12,491 | 7,688 | 7,471 |

Notes to the financial statements
For the financial year ended 31 March 2018

11. Trade and other receivables

| | Group | | Corporation | |
|---|---------|---------|-------------|---------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Current | | | | |
| Trade receivables | 21,016 | 24,338 | 16,723 | 20,088 |
| Other receivables | 8,770 | 16,886 | 6,020 | 14,731 |
| Investment receivables | 8,873 | 8,275 | 8,873 | 8,275 |
| Deposits | 484 | 537 | 114 | 196 |
| Amounts due from subsidiaries (trade) | – | – | 247 | 287 |
| Amounts due from subsidiaries (non-trade) | – | – | 8,570 | 4,549 |
| Total trade and other receivables | 39,143 | 50,036 | 40,547 | 48,126 |
| Add: Cash and cash equivalents (Note 14) | 206,168 | 204,425 | 160,053 | 182,009 |
| Total loans and receivables | 245,311 | 254,461 | 200,600 | 230,135 |

Trade receivables

Trade receivables are non-interest bearing, and are generally on 30 days' credit terms. They are recognised at their original invoiced amounts which represent their fair values on initial recognition.

Included in trade receivables of the Corporation and the Group is an amount of \$Nil (2017: \$652,000) relating to receivables for expenses incurred for the maintenance of offshore islands on behalf of the Government.

All trade receivables are denominated in Singapore dollar.

Investment receivables

Investment receivables includes interests and dividends receivables from the investments in equities and bonds and the outstanding amounts for the bonds and equities sold at year end.

Amounts due from subsidiaries (trade and non-trade)

Amounts due from subsidiaries are unsecured, non-interest bearing, repayable on demand and are to be settled in cash.

Notes to the financial statements
For the financial year ended 31 March 2018

11. Trade and other receivables (cont'd)

Receivables that are past due but not impaired

The Group has trade receivables amounting to \$1,531,000 (2017: \$3,444,000) that are past due at the end of the reporting period but not impaired.

The Corporation has trade receivables amounting to \$1,328,000 (2017: \$2,580,000) that are past due at the end of the reporting period but not impaired.

These receivables are unsecured and the analysis of their aging at the end of the reporting period is as follows:

| | 2018 | 2017 |
|----------------------------|-------------|-------------|
| | \$'000 | \$'000 |
| Group | | |
| Past due less than 30 days | 1,326 | 1,504 |
| Past due 30-60 days | 132 | 529 |
| Past due 61-90 days | 73 | 108 |
| Past due more than 90 days | – | 1,303 |
| | <hr/> 1,531 | <hr/> 3,444 |
| Corporation | | |
| Past due less than 30 days | 1,266 | 806 |
| Past due 30-60 days | 37 | 488 |
| Past due 61-90 days | 25 | 71 |
| Past due more than 90 days | – | 1,215 |
| | <hr/> 1,328 | <hr/> 2,580 |

Notes to the financial statements
For the financial year ended 31 March 2018

11. Trade and other receivables (cont'd)

Receivables that are impaired

The Group's and Corporation's trade receivables that are impaired at the end of the reporting period and the movement of the allowance accounts used to record the impairment are as follows:

| | Group | | Corporation | |
|-------------------------------------|----------------|----------------|----------------|----------------|
| | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 |
| Trade receivables – nominal amounts | 3,107 | 3,392 | 2,972 | 3,240 |
| Less: allowance for doubtful debt | (3,107) | (3,392) | (2,972) | (3,240) |
| | – | – | – | – |
| At 1 April | 3,392 | 3,324 | 3,240 | 3,248 |
| Provided during the year | 46 | 107 | 3 | 13 |
| Reversal during the year | (329) | (39) | (271) | (21) |
| Utilised during the year | (2) | – | – | – |
| At 31 March | 3,107 | 3,392 | 2,972 | 3,240 |

Trade receivables that are individually determined to be impaired at the end of the reporting period relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

Investment receivables denominated in foreign currencies at 31 March are as follows:

| | Group and Corporation | |
|-----------------------|-----------------------|----------------|
| | 2018 \$'000 | 2017 \$'000 |
| United States Dollars | 5,373 | 4,889 |
| Euros | 621 | 480 |
| British Pounds | 735 | 612 |
| Japanese Yen | 85 | 112 |
| Others | 582 | 784 |

Notes to the financial statements
For the financial year ended 31 March 2018

12. Investments

| | Group and Corporation | |
|----------------------------|-----------------------|----------------|
| | 2018 \$'000 | 2017 \$'000 |
| Quoted investments | | |
| At fair value | | |
| Singapore government bonds | 127,955 | 115,009 |
| Other government bonds | 111,144 | 130,099 |
| Corporate bonds | 539,891 | 510,555 |
| Equity securities | 199,678 | 182,987 |
| | 978,668 | 938,650 |

These investments are managed by external investment managers appointed by the Corporation and are held with an appointed external custodian.

The fair values of Singapore government bonds, other government bonds, corporate bonds and equity securities are based on the last closing bid market prices on the last market day of the financial year.

Investments at fair value through income or expenditure denominated in foreign currencies at 31 March are as follows:

| | Group and Corporation | |
|-----------------------|-----------------------|----------------|
| | 2018 \$'000 | 2017 \$'000 |
| United States Dollars | 508,539 | 517,767 |
| Euros | 66,446 | 47,436 |
| Hong Kong Dollars | 36,693 | 36,989 |
| British Pounds | 31,519 | 27,501 |
| Japanese Yen | 15,125 | 17,088 |
| Others | 84,288 | 67,993 |

Notes to the financial statements
For the financial year ended 31 March 2018

13. Financial derivatives at fair value

| | Group and Corporation | | | | | |
|--|------------------------------|------------------|-----------------------|------------------------------|------------------|-----------------------|
| | 2018 | | | 2017 | | |
| | Notional amount \$'000 | Assets \$'000 | Liabilities \$'000 | Notional amount \$'000 | Assets \$'000 | Liabilities \$'000 |
| Futures contracts | 13,375 | 353 | (9) | 30,402 | 144 | (14) |
| Forward foreign exchange contracts | 808,865 | 3,820 | (638) | 986,029 | 4,934 | (700) |
| | <u>822,240</u> | <u>4,173</u> | <u>(647)</u> | <u>1,016,431</u> | <u>5,078</u> | <u>(714)</u> |

Futures contracts are entered into for efficient portfolio management of the investment portfolio. Foreign exchange forward contracts are entered into for hedging purposes to manage currency risk of the investment portfolio. The notional amount is the value of the underlying futures and foreign exchange forward contracts.

Financial derivatives denominated in foreign currencies as at 31 March are as follow:

| | Group and Corporation | |
|-----------------------|-----------------------|----------------|
| | 2018 \$'000 | 2017 \$'000 |
| United States dollars | 1,235 | 399 |
| Others | 2 | (348) |

Notes to the financial statements
For the financial year ended 31 March 2018

14. Cash and cash equivalents

| | Group | | Corporation | |
|--|---------|---------|-------------|---------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Cash at bank and on hand | 9,557 | 22,467 | 8,258 | 22,075 |
| Cash placed with custodian | 25,128 | 42,110 | 25,128 | 42,110 |
| Deposits placed with Accountant-General's Department ("AGD") | 171,483 | 137,969 | 126,667 | 115,945 |
| Fixed deposits with financial institutions | – | 1,879 | – | 1,879 |
| | 206,168 | 204,425 | 160,053 | 182,009 |
| Less: Cash held on behalf of a statutory board | – | (500) | – | (500) |
| Less: Cash of Sentosa Cove Residential Fund | (8,606) | (7,090) | (8,606) | (7,090) |
| | 197,562 | 196,835 | 151,447 | 174,419 |

Fixed deposits placed with financial institutions and deposits placed with the AGD mature in varying periods of between 1 day to 1 year (2017: 1 day to 1 year), depending on the immediate cash requirements of the Corporation and the Group, and earn interest income at the respective fixed deposit rates.

Included in the cash and cash equivalents of the Group and Corporation is an amount of \$Nil (2017: \$500,000) held on behalf of a statutory board for the maintenance of the Southern Islands.

The weighted average effective interest rate of cash and cash equivalents held by the Group and Corporation is 1.23% (2017: 1.37%) per annum.

Cash and cash equivalent denominated in foreign currencies as at 31 March are as follow:

| | Group | | Corporation | |
|----------------------|--------|--------|-------------|--------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Japanese Yen | 1,056 | 20,610 | 1,056 | 20,610 |
| United States Dollar | 16,809 | 29,285 | 16,809 | 29,285 |
| Others | 2,093 | 3,026 | 2,093 | 3,026 |

Notes to the financial statements
For the financial year ended 31 March 2018**15. Capital account**

The capital account represents government grants given to the Corporation for its establishment, and capital contributed by the Government.

| | Group and Corporation | |
|---------------------------------------|------------------------------|-------------|
| | 2018 | 2017 |
| | \$'000 | \$'000 |
| At 1 April | 14,571 | 14,128 |
| Capital contributed by the Government | 160 | 443 |
| | 14,731 | 14,571 |
| At 31 March | 14,731 | 14,571 |

Capital management

The Group manages its capital in accordance with the Capital Management Framework formulated by the Ministry of Finance. Under this Framework, the Group is required to draw on its accumulated surpluses, existing equity, debt or additional equity contribution from the Government.

The Group defines capital as capital contributed by Government and accumulated surplus. The Group's approach to capital management remains unchanged from the financial year ended 31 March 2017.

16. Accumulated surplus**(a) General Fund**

Income and expenditure of the Group are generally accounted for under the General Fund in the profit or loss.

(b) Restricted Fund

The restricted fund refers to the net funds held in the Sentosa Cove Residential Fund. The accounting policy for the Restricted Fund is disclosed in Note 2.18.

The assets and liabilities of the restricted fund is as follows:

| | Group and Corporation | |
|---|------------------------------|-------------|
| | 2018 | 2017 |
| | \$'000 | \$'000 |
| Trade and other receivables | 4,004 | 1,847 |
| Cash and cash equivalents | 8,606 | 7,090 |
| | 12,610 | 8,937 |
| Trade and other payables | 2,184 | 2,188 |
| Provision for contribution to Consolidated Fund | 607 | 875 |
| | 2,791 | 3,063 |
| Net assets | 9,819 | 5,874 |

Notes to the financial statements
For the financial year ended 31 March 2018**17. Revaluation reserve**

Revaluation reserve represents the impact of fair value adjustment on the land and buildings acquired in respect of the acquisition of a subsidiary in prior years.

18. Trade and other payables

| | Group | | Corporation | |
|--|----------------|----------------|----------------|----------------|
| | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 |
| Current | | | | |
| Trade payables | 7,378 | 11,649 | 4,719 | 9,829 |
| Accrued operating expenses | 44,035 | 43,214 | 29,991 | 32,757 |
| Deposits | 4,842 | 5,533 | 4,822 | 5,407 |
| Accruals for property tax | – | 328 | – | 328 |
| Advance receipts | 17,560 | 18,042 | 14,323 | 15,345 |
| Liability for short-term compensating absences | 1,532 | 1,300 | 1,179 | 675 |
| Other payables | 7,466 | 4,623 | 5,879 | 2,926 |
| Investment payables | 4,533 | 7,738 | 4,533 | 7,738 |
| Changes in fair value of firm commitments | 35 | 1,028 | 35 | 1,028 |
| Amounts due to subsidiaries (trade) | – | – | 2 | 936 |
| Amounts due to subsidiaries (non-trade) | – | – | 70,478 | 76,783 |
| | 87,381 | 93,455 | 135,961 | 153,752 |
| Non-current | | | | |
| Other payables | 1,466 | 500 | 966 | – |
| Total | 88,847 | 93,955 | 136,927 | 153,752 |
| Less: Changes in fair value of firm commitments | (34) | (1,028) | (34) | (1,028) |
| Less: Other payables | (500) | (500) | – | – |
| Less: GST payables | (2,128) | (2,737) | (1,200) | (1,075) |
| Total financial liabilities carried at amortised cost | 86,185 | 89,690 | 135,693 | 151,649 |

Trade payables

These amounts are non-interest bearing. Trade payables are normally settled on 30-days terms. All trade payables are denominated in SGD.

Investment payables

Investment payables includes management fees payable to the fund managers and the outstanding amounts for the bonds and equities purchased at year end.

Changes in fair value of firm commitment

The firm commitment as of 31 March 2018 was JPY251,952,000 which is equivalent to S\$3,102,000 (2017: JPY1,756,033,000 equivalent to S\$22,026,000).

Notes to the financial statements
For the financial year ended 31 March 2018

18. Trade and other payables (cont'd)

Amount due to subsidiaries (trade and non-trade)

These amounts are unsecured, non-interest bearing, repayable on demand and are to be settled in cash.

Investment payables denominated in foreign currencies at 31 March are as follows:

| | Group and Corporation | |
|-----------------------|-----------------------|--------|
| | 2018 | 2017 |
| | \$'000 | \$'000 |
| United States Dollars | 1,835 | 4,110 |
| Others | 245 | 1,027 |

19. Provisions

| | Group | | Corporation | |
|---|----------|----------|-------------|----------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| At 1 April | 49,094 | 82,683 | 48,956 | 82,545 |
| Provision arose during the financial year | 21 | – | 21 | – |
| Provision utilised during the year | (4,024) | (9,089) | (4,024) | (9,089) |
| Write back of provision | (28,900) | (24,500) | (28,900) | (24,500) |
| At 31 March | 16,191 | 49,094 | 16,053 | 48,956 |
| <i>Comprises:</i> | | | | |
| Current | 14,587 | 14,636 | 14,587 | 14,636 |
| Non-current | 1,604 | 34,458 | 1,466 | 34,320 |
| Total | 16,191 | 49,094 | 16,053 | 48,956 |

Provision represents legal and constructive obligation for the provision of certain infrastructure and amenities to purchasers of Sentosa Cove's land, for which management expects to incur expenditure.

Notes to the financial statements
For the financial year ended 31 March 2018**20. Deferred capital grants**

| | Group and Corporation | |
|---|-----------------------|----------------|
| | 2018 \$'000 | 2017 \$'000 |
| At 1 April | 11,777 | 12,343 |
| Amounts amortised | (566) | (566) |
| Amounts received | 697 | – |
| At 31 March | 11,908 | 11,777 |
| <i>Comprises</i> | | |
| Current | 566 | 566 |
| Non-current | 11,342 | 11,211 |
| | 11,908 | 11,777 |
| Total capital grants received since establishment | 511,068 | 510,371 |

Deferred capital grants relate to grants received from the Government for the purchase of certain property, plant and equipment.

21(a) Deferred membership feeClub membership fee

| | 2018 | 2017 |
|----------------------------|-------------------|-------------------|
| | \$'000 | \$'000 |
| At 1 April | 62,575 | 66,880 |
| Additions | 75 | 118 |
| Credited to profit or loss | 62,650 (4,999) | 66,998 (4,423) |
| At 31 March | 57,651 | 62,575 |

The additions represent the members' contributions for the lease renewal in respect of Tanjong Golf Course and Serapong Golf Course and the redevelopment of Tanjong Golf Course.

Notes to the financial statements
For the financial year ended 31 March 2018**21(a) Deferred membership fee (cont'd)**Term membership fee

| | 2018 | 2017 |
|----------------------------|--------------------|--------------------|
| | \$'000 | \$'000 |
| At 1 April | 1,061 | 965 |
| Additions | 2,835 | 2,415 |
| | <hr/> 3,896 | <hr/> 3,380 |
| Credited to profit or loss | (2,686) | (2,319) |
| | <hr/> 1,210 | <hr/> 1,061 |
| <i>Comprises:</i> | | |
| Current | 6,208 | 6,056 |
| Non-current | 52,653 | 57,580 |
| | <hr/> 58,861 | <hr/> 63,636 |
| Total | <hr/> <hr/> 58,861 | <hr/> <hr/> 63,636 |

21(b) Deferred lease income

| | Group and Corporation | |
|------------------------------------|------------------------------|--------------------|
| | 2018 | 2017 |
| | \$'000 | \$'000 |
| <u>Deferred lease income</u> | | |
| At 1 April | 44,925 | 46,071 |
| Amounts taken to profit or loss: | | |
| - Lease income amortised (Note 24) | (1,139) | (1,146) |
| | <hr/> 43,786 | <hr/> 44,925 |
| At 31 March | <hr/> <hr/> 43,786 | <hr/> <hr/> 44,925 |
| <i>Comprises:</i> | | |
| Current | 1,139 | 1,146 |
| Non-current | 42,647 | 43,779 |
| | <hr/> 43,786 | <hr/> 44,925 |
| Total | <hr/> <hr/> 43,786 | <hr/> <hr/> 44,925 |

Deferred lease income mainly comprises lease, service and development fees, and upfront premium received in respect of long-term leases.

Notes to the financial statements
For the financial year ended 31 March 2018**22. Provision for contribution to Consolidated Fund**

The Corporation is required to contribute to the Consolidated Fund in accordance with the Statutory Corporations (Contribution to Consolidated Fund) Act (Chapter 319A).

The Club has obtained written consent from the Ministry of Finance, that membership entrance fees recognised as income upfront prior to 1 April 1999 under the previous revenue recognition policy would not be subject to contribution, when these fees are deferred and recognised as income over the remaining lease term of the land under the current accounting policy. Hence, the membership entrance fee income of \$2,029,000 (2017: \$2,029,000) resulting from the amortisation of deferred membership fee is not subject to contribution to Consolidated Fund.

| | Group and Corporation | |
|---|-----------------------|----------------|
| | 2018 \$'000 | 2017 \$'000 |
| Net surplus of the Corporation before contribution to Consolidated Fund | 58,196 | 59,126 |
| Deferred membership fee on membership entrance | (2,029) | (2,029) |
| Unutilised loss brought forward | – | (44,099) |
| | <hr/> | |
| Net surplus subject to contribution to Consolidated Fund | 56,167 | 12,998 |
| | <hr/> | |
| Contribution to Consolidated Fund: | | |
| Current year | 9,549 | 2,209 |
| Prior years under provision | – | 195 |
| | <hr/> | |
| Total | 9,549 | 2,404 |
| | <hr/> <hr/> | |

The contribution for the financial year under review is based on 17% of the net surplus, if any, of the Corporation.

Notes to the financial statements
For the financial year ended 31 March 2018**23. Deferred tax liabilities**

Deferred tax liabilities and assets are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority. The amounts determined after appropriate offsetting are included in the statement of financial position as follows:

| | At 1 April 2016 \$'000 | Recognised in profit or loss \$'000 | At 31 March 2017 and 1 April 2017 \$'000 | Recognised in profit or loss \$'000 | At 31 March 2018 \$'000 |
|---------------------------------|---------------------------------|--|---|--|----------------------------------|
| Group | | | | | |
| Deferred tax liabilities | | | | | |
| Property, plant and equipment | (1,190) | 269 | (921) | 104 | (817) |

Deferred tax assets have not been recognised in respect of the following items:

| | 2018 \$'000 | 2017 \$'000 |
|-----------------------|----------------|----------------|
| Group | | |
| Unutilised tax losses | 3,400 | 3,848 |

The unutilised tax losses and capital allowances relating to certain subsidiaries are subject to agreement by the tax authorities and compliance with the relevant provisions of Singapore Income Tax Act.

At the reporting date, the Group has not recognised deferred tax assets arising from unutilised tax losses that are available for offset against future taxable profits, for which no deferred tax asset is recognised, as it is not probable that taxable profits will be available against which the deferred tax assets can be utilised.

24. Rental and hiring of facilities

| | Group | | Corporation | |
|--|----------------|----------------|----------------|----------------|
| | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 |
| Rental income | 46,244 | 43,477 | 51,832 | 46,426 |
| Lease income amortised (Note 21(b)) | 1,139 | 1,146 | 1,139 | 1,146 |
| | 47,383 | 44,623 | 52,971 | 47,572 |

Notes to the financial statements
For the financial year ended 31 March 2018

25. Investment income

| | Group and Corporation | |
|---|-----------------------|---------|
| | 2018 | 2017 |
| | \$'000 | \$'000 |
| Dividend income | 4,749 | 2,699 |
| Interest income | 25,623 | 11,878 |
| Realised fair value gain/(loss) on investment | 28,193 | (8,091) |
| Unrealised fair value (loss)/gain on investment | (26,975) | 5,958 |
| Net foreign currency exchange (loss)/gain | (479) | 587 |
| Other investment expenses | (2,801) | (1,086) |
| | 28,310 | 11,945 |

26. Other revenue

| | Group | | Corporation | |
|--|--------|--------|-------------|--------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Club income | 26,510 | 22,979 | 26,510 | 22,979 |
| Sales of merchandise, net of discounts | 9,118 | 8,472 | – | – |
| Headquarter support cost recovery | – | – | 3,209 | 1,787 |
| Sponsorship income | 486 | 928 | 285 | 412 |
| Food and beverage | 16,171 | 12,346 | 5,060 | 3,414 |
| Maintenance fund contributions | 10,564 | 8,594 | 10,564 | 8,594 |
| Others | 2,675 | 3,085 | 2,304 | 3,191 |
| | 65,524 | 56,404 | 47,932 | 40,377 |

27. Staff costs

| | Group | | Corporation | |
|--------------------|--------|--------|-------------|--------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Wages and salaries | 71,930 | 67,660 | 61,105 | 59,009 |
| CPF contributions | 14,522 | 12,410 | 7,637 | 6,572 |
| | 86,452 | 80,070 | 68,742 | 65,581 |

Notes to the financial statements
For the financial year ended 31 March 2018**28. General and administrative expenses**

The following items have been included in arriving at general and administrative expenses:

| | Group | | Corporation | |
|---|--------|--------|-------------|--------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Property tax | 5,459 | 2,949 | 4,890 | 4,415 |
| Utilities | 4,523 | 4,827 | 3,371 | 3,935 |
| Land held for sale written off | – | 3,028 | – | 3,028 |
| Investment related expenses | 3,162 | 1,934 | 3,162 | 1,934 |
| Professional and consultancy fees | 2,517 | 3,812 | 2,828 | 3,359 |
| Printing and stationery | 1,607 | 1,671 | 1,392 | 1,516 |
| Travelling and transport | 2,478 | 1,626 | 2,401 | 1,459 |
| Exchange loss/(gain) | 259 | (353) | 251 | (372) |
| Changes in fair value of hedged firm commitment | (993) | 697 | (993) | 697 |
| Changes in fair value of hedging instruments | 993 | (697) | 993 | (697) |
| Loss on disposal of property, plant and equipment | 4,836 | 5,004 | 4,038 | 4,669 |
| Operating lease expenses | 920 | 772 | 197 | 101 |

Notes to the financial statements
For the financial year ended 31 March 2018**29. Income tax expense/(credit)**

The Corporation is a tax exempt institution under the provision of the Income Tax Act (Chapter 134, 2008 Revised Edition). The subsidiaries of the Corporation are subject to tax under Singapore income tax legislation.

| | Group | |
|--|-----------------------|-----------------------|
| | 2018 \$'000 | 2017 \$'000 |
| Current tax expense | | |
| Current year | 1,703 | 565 |
| Under/(over) provision in respect of prior years | 241 | (455) |
| | 1,944 | 110 |
| Deferred tax credit | | |
| Current year | (104) | (269) |
| Over provision in respect of prior years | – | – |
| | (104) | (269) |
| Total income tax expense/(credit) | 1,840 | (159) |
| Reconciliation of effective tax rate | | |
| Surplus before income tax | 67,588 | 69,762 |
| Tax using Singapore tax rate at 17% | 11,490 | 11,860 |
| Surplus not subject to tax | (9,893) | (9,621) |
| Non-deductible expenses | 169 | 27 |
| Income not subject to tax | (100) | (1,643) |
| Effect of partial tax exemption and tax relief | (72) | (55) |
| Deferred tax assets not recognised | – | 119 |
| Benefits from previously unrecognised tax losses | (76) | – |
| Under/(over) provision in respect of prior years | 241 | (455) |
| Others | 81 | (391) |
| | 1,840 | (159) |

Notes to the financial statements
For the financial year ended 31 March 2018

30. Commitments

(a) *Capital commitments*

Capital expenditure contracted for as at the end of the reporting period but not recognised in the financial statements is as follows:

| | Group | | Corporation | |
|---|--------|--------|-------------|--------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Capital commitments in respect of property, plant and equipment | 21,980 | 44,901 | 20,832 | 44,345 |

(b) *Operating lease commitments - as lessor*

The Group leases land to certain hotels and other tenants for 3 to 92 (2017: 3 to 92) years under operating leases. There are no restrictions placed upon the Group and the Corporation by entering into these leases. Some leases has escalation clauses. Lease income is based on a fixed lump sum payment, which is amortised over the lease period, a fixed monthly rental, and a variable rental payment based on a percentage of the tenant's revenue derived from using the leased land.

Lease income recognised in the profit or loss of the Group and the Corporation during the financial year amounted to \$47,383,000 (2017: \$44,623,000) and \$52,971,000 (2017: \$47,572,000) respectively, of which \$15,010,000 (2017: \$15,260,000) was related to the variable rental income received during the financial year.

At 31 March, the Group has commitments for future minimum lease receipts under non-cancellable operating leases as follows:

| | Group | | Corporation | |
|---------------------|-----------|-----------|-------------|-----------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Within 1 year | 29,690 | 29,792 | 33,271 | 31,989 |
| Within 2 to 5 years | 96,070 | 98,428 | 99,851 | 101,817 |
| After 5 years | 1,030,919 | 1,017,954 | 1,030,919 | 1,017,954 |
| | 1,156,679 | 1,146,174 | 1,164,041 | 1,151,760 |

Notes to the financial statements
For the financial year ended 31 March 2018

30. Commitments (cont'd)

(c) *Operating lease commitments - as lessee*

The operating lease commitments mainly relate to the tenancy of the Group's premises. The leases run for a period of 2 to 15 (2017: 2 to 15) years with an option to renew the leases after that date.

| | Group | | Corporation | |
|---------------------|--------|--------|-------------|--------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Within 1 year | 761 | 2,796 | 155 | 459 |
| Within 2 to 5 years | 3,242 | 4,893 | 127 | 179 |
| After 5 years | 4,335 | 6,279 | – | – |
| | 8,338 | 13,968 | 282 | 638 |

31. Significant related party transactions

(a) *Compensation of key management personnel*

Key management personnel of the Group are those persons having the authority and responsibility for planning, directing and controlling the activities of the entity.

Key management personnel compensation comprises:

| | Group | | Corporation | |
|------------------------------|--------|--------|-------------|--------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Short-term employee benefits | 7,766 | 8,329 | 5,292 | 5,502 |
| CPF contributions | 411 | 397 | 240 | 226 |
| Board members' fees | 156 | 169 | 129 | 118 |
| | 8,333 | 8,895 | 5,661 | 5,846 |

Notes to the financial statements
For the financial year ended 31 March 2018

31. Significant related party transactions (cont'd)

(b) *Other significant related party transactions*

During the financial year, other than those disclosed elsewhere in the financial statements, the following significant transactions were carried out by the Group and Corporation with its related parties in the normal course of business on terms agreed between the parties.

| | Group | | Corporation | |
|---|--------|--------|-------------|--------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Ministries and Statutory Boards | | | | |
| Purchases and services paid to other ministries | 3,184 | 2 | 3,184 | 2 |
| Purchases and services paid to other statutory boards | 2,613 | 2,063 | 2,476 | 1,842 |
| Services rendered to other ministries | 21 | 225 | 14 | 225 |
| Services rendered to other statutory board | 892 | 4,228 | 868 | 4,200 |
| Subsidiaries | | | | |
| Admission fee income from subsidiaries | – | – | 2,412 | 2,458 |
| Rental income from subsidiaries | – | – | 5,876 | 3,060 |
| Headquarter support fee income from subsidiaries | – | – | 3,209 | 1,787 |
| Purchase of goods and services from subsidiaries | – | – | 18,713 | 13,146 |
| Management fee expense paid to subsidiaries | – | – | 42,584 | 35,612 |
| Joint ventures | | | | |
| Rental income from joint venture | 689 | 689 | 689 | 689 |
| Other related parties | | | | |
| Services rendered by related parties | 267 | 346 | 238 | 340 |
| Services rendered to related parties | 63 | 149 | 56 | 122 |

Notes to the financial statements
For the financial year ended 31 March 2018**32. Fair value of assets and liabilities****(a) Fair value hierarchy**

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 – Quoted prices (unadjusted) in active market for identical assets or liabilities that the Group can access at the measurement date,
- Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 – Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

(b) Assets and liabilities measured at fair value

The following table shows an analysis of each class of assets and liabilities measured at fair value at the end of reporting period:

| Group and Corporation | Level 1 S\$'000 | Level 2 S\$'000 | Total S\$'000 |
|---|--------------------|--------------------|------------------|
| 2018 | | | |
| Financial assets: | | | |
| Singapore government bonds | 127,955 | – | 127,955 |
| Other government bonds | 111,144 | – | 111,144 |
| Corporate bonds | 539,891 | – | 539,891 |
| Equity securities | 199,678 | – | 199,678 |
| Sub-Total | 978,668 | – | 978,668 |
| <u>Derivative financial instruments</u> | | | |
| Futures | 353 | – | 353 |
| Forward foreign exchange contracts | – | 3,820 | 3,820 |
| Sub-Total | 353 | 3,820 | 4,173 |
| Total | 979,021 | 3,820 | 982,841 |
| Financial liabilities: | | | |
| <u>Derivative financial instruments</u> | | | |
| Futures | (9) | – | (9) |
| Forward foreign exchange contracts | – | (638) | (638) |
| <u>Non derivative financial instruments</u> | | | |
| Firm commitment | – | (34) | (34) |
| Total | (9) | (672) | (681) |

Notes to the financial statements
For the financial year ended 31 March 2018

32. Fair value of assets and liabilities (cont'd)

(b) Assets and liabilities measured at fair value (cont'd)

| Group and Corporation | Level 1 S\$'000 | Level 2 S\$'000 | Total S\$'000 |
|---|--------------------|--------------------|------------------|
| 2017 | | | |
| Financial assets: | | | |
| Singapore government bonds | 115,009 | – | 115,009 |
| Other government bonds | 130,099 | – | 130,099 |
| Corporate bonds | 510,555 | – | 510,555 |
| Equity securities | 182,987 | – | 182,987 |
| Sub-Total | 938,650 | – | 938,650 |
| <u>Derivative financial instruments</u> | | | |
| Futures | 145 | – | 145 |
| Forward foreign exchange contracts | – | 4,933 | 4,933 |
| Sub-Total | 145 | 4,933 | 5,078 |
| Total | 938,795 | 4,933 | 943,728 |
| Financial liabilities: | | | |
| <u>Derivative financial instruments</u> | | | |
| Futures | (14) | – | (14) |
| Forward foreign exchange contracts | – | (700) | (700) |
| <u>Non derivative financial instruments</u> | | | |
| Firm commitment | – | (1,028) | (1,028) |
| Total | (14) | (1,728) | (1,742) |

(c) Level 2 fair value measurements

The following is a description of the valuation techniques and inputs used in the fair value measurement for assets and liabilities that are categorised within Level 2 of the fair value hierarchy:

Derivatives

Forward currency contracts are valued using a valuation technique with market observable inputs. The most frequently applied valuation techniques include forward pricing using present value calculations. The models incorporate various inputs including the credit quality of counterparties, foreign exchange spot and forward rates, interest rate curves and forward rate curves.

33. Financial risk management objectives and policies

Overview

The Group is exposed to financial risks arising from its operations, investments and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk, foreign currency risk and market risk. The board of directors reviews and agrees policies and procedures for the management of these risks. It has always been the Group's policy that no trading in derivatives for speculative purposes shall be undertaken.

The following sections provide details regarding the Group's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Group's exposure to these financial risks or the manner in which it manages and measures the risks.

(a) *Credit risk*

Credit risk is the risk of loss that may arise from outstanding investment, financial instruments, trade and other receivables should a counterparty default on its obligations. The major classes of financial assets of the Group are investments managed by professional fund managers, bank deposits, trade and other receivables.

The Group limits its credit risk exposure in respect of investments and financial instruments by investing in fixed income securities rated at least Investment Grade and specifying maximum exposure that can transacted with any one counterparty.

For trade and other receivables, the Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant. Hence, the Group does not expect to incur material credit losses.

Cash and fixed deposits are placed with government and reputable and regulated financial institutions. For other financial assets, the Group minimises credit risk by dealing mainly with high credit rating counterparties.

Exposure to credit risk

At the end of the reporting period, the Group's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the balance sheet.

At the reporting date, approximately 24% (2017: 32%) of the Group's trade receivables were due from 5 (2017: 5) major customers located in Singapore.

Financial assets that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are with creditworthy debtors with good payment record with the Group. Cash and cash equivalents that are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies with high credit ratings and no history of default.

Notes to the financial statements
For the financial year ended 31 March 2018

33. Financial risk management objectives and policies (cont'd)

(a) Credit risk (cont'd)

Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 11 (Trade and other receivables).

(b) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's exposure to liquidity risk arises primarily from mismatches of the maturities of non-investment financial assets and liabilities. In addition, the Group is also exposed to risk of insufficient liquidity in the market for its investments and financial instruments that may limit its ability to liquidate these investments at a reasonable fair value.

As part of its overall liquidity management, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. SDC also limits exposure to only investments and financial instruments with sufficient market liquidity.

Analysis of financial instruments by remaining contractual maturities

The table below summaries the expected contractual undiscounted cash outflows of financial liabilities, including interest payments.

| Group | 2018 \$'000 | | | 2017 \$'000 | | |
|--|---------------------|----------------------|---------|---------------------|----------------------|---------|
| | One year or less | One to five years | Total | One year or less | One to five years | Total |
| Financial liabilities: | | | | | | |
| Trade and other payables | 85,219 | 966 | 86,185 | 89,690 | – | 89,690 |
| Firm commitment | 3,102 | – | 3,102 | 22,026 | – | 22,026 |
| Total undiscounted financial liabilities | 88,321 | 966 | 89,287 | 111,716 | – | 111,716 |
| Corporation | | | | | | |
| Corporation | 2018 \$'000 | | | 2017 \$'000 | | |
| | One year or less | One to five years | Total | One year or less | One to five years | Total |
| Financial liabilities: | | | | | | |
| Trade and other payables | 134,727 | 966 | 135,693 | 151,649 | – | 151,649 |
| Firm commitment | 3,102 | – | 3,102 | 22,026 | – | 22,026 |
| Total undiscounted financial liabilities | 137,829 | 966 | 138,795 | 173,675 | – | 173,675 |

33. Financial risk management objectives and policies (cont'd)

(c) *Interest rate risk*

(i) Investments

Interest rate risk is the risk that the fair value or future cash flows of the Group's investments and financial instruments will fluctuate because of changes in market interest rates. The Group is subjected to interest rate risk as it invests in Singapore government bonds, other government bonds and corporate bonds.

The Group manages its interest rate risk through having a diversified portfolio and limits the allowable deviations for duration, thus monitoring and controlling exposure risk. The performance of the externally managed funds is regularly reviewed by the Internal Investment Team.

The sensitivity analysis below has been determined based on exposures to interest rate risks at the reporting date.

In respect of the floating rate bonds, a +/- 1% (2017: 1%) change in interest rate as at March 2018 will result in a +/- S\$623,000 (2017: S\$568,000) increase/decrease in interest income for the Group and Corporation. This analysis was performed assuming all other variables remain constant.

(ii) Other Financial Assets and Financial Liabilities

Interest rate risk is the risk that the fair value or future cash flows of the Group's non-investment financial instruments will fluctuate because of changes in market interest rates. The Group's exposure to interest rate risk arises primarily from its deposits with the Accountant-General's Department. The Group's policy is to obtain the most favourable interest rates available without increasing its interest rate exposure.

Notes to the financial statements
For the financial year ended 31 March 2018

33. Financial risk management objectives and policies (cont'd)

(c) Interest rate risk (cont'd)

(ii) Other Financial Assets and Financial Liabilities (cont'd)

At the reporting date, if interest rates had been 25 (2017: 25) basis points higher/lower with all other variables held constant, the Group's and the Corporation's net surplus/(deficit) before contribution to Consolidated Fund would have been higher/lower by the amounts shown below.

| | 2018 | | 2017 | |
|--|---|---|---|---|
| | 25 basis point increase \$'000 | 25 basis point decrease \$'000 | 25 basis point increase \$'000 | 25 basis point decrease \$'000 |
| Group | | | | |
| Deposits placed with Accountant-General's Department (Note 14) | 429 | (429) | 345 | (345) |
| Fixed deposits (Note 14) | – | – | 5 | (5) |
| | <u>429</u> | <u>(429)</u> | <u>350</u> | <u>(350)</u> |
| Corporation | | | | |
| Deposits placed with Accountant-General's Department (Note 14) | 317 | (317) | 290 | (290) |
| Fixed deposits (Note 14) | – | – | 5 | (5) |
| | <u>317</u> | <u>(317)</u> | <u>295</u> | <u>(295)</u> |

Notes to the financial statements
For the financial year ended 31 March 2018

33. Financial risk management objectives and policies (cont'd)

(d) Foreign currency risk

(i) Investments

The Group's investments and financial instruments are held in various foreign currencies, including United States Dollars, Hong Kong Dollars and Japanese Yen, and therefore exposed to foreign exchange risk. The Group manages its foreign currency exposure by hedging through currency forward contracts as stipulated in the Group's foreign currency hedging policy.

The Group's foreign currency exposure for investments and financial instruments as at end of each reporting period are as follows:

| | Group | | Corporation | |
|-----------------------|--------|--------|-------------|--------|
| | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| United States Dollars | 48,794 | 42,090 | 48,794 | 42,090 |
| Hong Kong Dollars | 36,693 | 36,989 | 36,693 | 36,989 |
| Japanese Yen | 8,060 | 11,344 | 8,060 | 11,344 |
| Others | 86,595 | 63,191 | 86,595 | 63,191 |

The following table demonstrates the sensitivity of the Group's surplus to a reasonably possible change in the United State Dollars, Hong Kong Dollars and Japanese Yen exchange rates against SGD with all other variables held constant.

| | | 2018 | 2017 |
|---------|-------------------|--------|--------|
| | | \$'000 | \$'000 |
| SGD/USD | - strengthened 1% | 488 | 421 |
| | - weakened 1% | (488) | (421) |
| SGD/HKD | - strengthened 1% | 367 | 370 |
| | - weakened 1% | (367) | (370) |
| SGD/JPY | - strengthened 1% | 8 | 110 |
| | - weakened 1% | (8) | (110) |

Notes to the financial statements
For the financial year ended 31 March 2018

33. Financial risk management objectives and policies (cont'd)

(d) Foreign currency risk (cont'd)

(ii) Other Financial Assets and Financial Liabilities

The Group's operation is not exposed to significant foreign exchange risk as most of its transactions are transacted in Singapore dollars.

At the end of each reporting period, the carrying amounts of non-investment financial assets and liabilities denominated in foreign currencies at 31 March are mainly in United States Dollars and Japanese Yen are as follows:

| | Group | | | | Corporation | | | |
|---------------|--------|--------|-------------|--------|-------------|--------|-------------|--------|
| | Assets | | Liabilities | | Assets | | Liabilities | |
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| United States | | | | | | | | |
| Dollars | 23,483 | 34,594 | 1,902 | 4,132 | 23,483 | 34,594 | 1,902 | 4,132 |
| Japanese Yen | 1,140 | 20,722 | - | 30 | 1,140 | 20,722 | - | 30 |
| Others | 4,036 | 5,114 | 247 | 1,397 | 4,036 | 5,114 | 247 | 1,397 |

The following table demonstrates the sensitivity of the Group's surplus to a reasonably possible change in the United State Dollars and Japanese Yen exchange rates against SGD with all other variables held constant.

| | | 2018 | 2017 |
|---------|-------------------|--------|--------|
| | | \$'000 | \$'000 |
| SGD/USD | - strengthened 1% | 216 | 305 |
| | - weakened 1% | (216) | (305) |
| SGD/JPY | - strengthened 1% | 11 | 207 |
| | - weakened 1% | (11) | (207) |

(e) Market price risk

Market price risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market prices. The Group is exposed to market price risk arising from its investments in quoted equity securities and bonds. The Group manages its price risk through having a diversified portfolio and target weights, thus monitoring and controlling exposure risk. The performance of the externally managed funds is regularly monitored by the Internal Investment Team and reported to the Management and the Board of Directors.

In respect of these investments, a +/- 2% (2017: 2%) change in investment value as at 31 March 2018 will result in a +/- S\$19,573,000 (2017: S\$18,773,000) increase/decrease in net surplus for the Group and Corporation. This analysis has been performed with all other variables constant.

All the above sensitivity disclosures in this note has been disclosed in accordance with the requirements of SB-FRS 107. In Management's opinion, the sensitivity analysis is not fully representative of the risk considerations for its investments. The Group's investments are regularly assessed with a larger spectrum of risk considerations included in the long term asset allocation policy.

34. Capital management

The Group manages its capital in accordance with the Capital Management Framework formulated by the Ministry of Finance. Under this Framework, the Group is required to draw on its accumulated surpluses, existing equity, debt or additional equity contribution from the Government.

The Group defines capital as capital contributed by government and accumulated surplus. The Group's approach to capital management remains unchanged from the financial year ended 31 March 2017.

35. Authorisation of financial statements for issue

The financial statements for the financial year ended 31 March 2018 were authorised for issue in accordance with a resolution of the directors on 20 June 2018.